



Board of Administration
2010 Annual Off-Site Meeting for Strategy and Policy Setting

SPECIAL MEETING – DAY ONE

WEDNESDAY, FEBRUARY 10, 2010

TIME: 9:00 A.M.

CALIFORNIA SCIENCE CENTER
WALLIS ANNENBERG BUILDING
MUSES ROOM
700 STATE DRIVE
LOS ANGELES, CA 90037

Sign language interpreters, supplementary listening devices, or other auxiliary aids and/or services may be provided upon request. To ensure availability, you are advised to make your request at least 72 hours prior to the meeting you wish to attend. For additional information, please contact the Los Angeles City Employees' Retirement System at (213) 473-7169 or (800) 779-8328.

President:	Roberta Conroy
Vice President:	Rick Rogers
Commissioners:	Jerry Bardwell Elizabeth L. Greenwood Jeffrey Penichet Ken Spiker Steven Uranga
Secretary:	Sally Choi
Executive Assistant:	Armando Bencomo

I. WELCOME & OVERVIEW OF SESSION

Presenters:
Sally Choi, General Manager
Roberta Conroy, Board President
Nancy Williams, Ennis Knupp & Associates

II. WHERE WE'VE BEEN

Presenter: Tom Moutes, Assistant General Manager

- LACERS HISTORY AND TRENDS
- WHAT IS ON THE CITY'S HORIZON?

III. WHERE WE ARE

Overview of key functional areas, strengths & weaknesses, strategic initiatives, opportunities and threats

A. Retirement Benefits

Presenters:
Mark Blunk, Retirement Services Division Manager
Li Hsi, Administrative Services Division Manager
Facilitator: Nancy Williams

- B. Health Benefit Delivery**
Presenter: Alex Rabrenovich, Health Benefits Administration Division Manager
Facilitator: Nancy Williams
- C. Health Benefit Strategic Initiative**
Presenter: Neil Toyota, Senior Health and Group Benefits Consultant, Towers Watson
- D. Communications**
Presenter: Sally Choi
Facilitator: Nancy Williams
- E. Developing a Communications Strategy**
Presenter: Joe D'Anna, Senior Communication Consultant, Towers Watson
- F. Board Governance**
Presenter: Dale Wong Nguyen, Senior Analyst, Administrative Services Division
Facilitator: Nancy Williams
- G. Investments**
Presenters:
Dan Gallagher, Chief Investment Officer
Ruth Perry, Department Personnel Director
Facilitator: Nancy Williams

IV. WHERE WE ARE GOING

- A. WHAT CHALLENGES DOES LACERS FACE AND HOW WILL WE ADDRESS THEM?**
Facilitators: Nancy Williams and Amy McDuffee, Ennis Knupp & Associates
 - SWOT/Environmental Scan Summary
 - STRATEGIC PLAN FOR 2010 AND BEYOND
 - Desired Outcomes
 - Goals
 - Initiatives